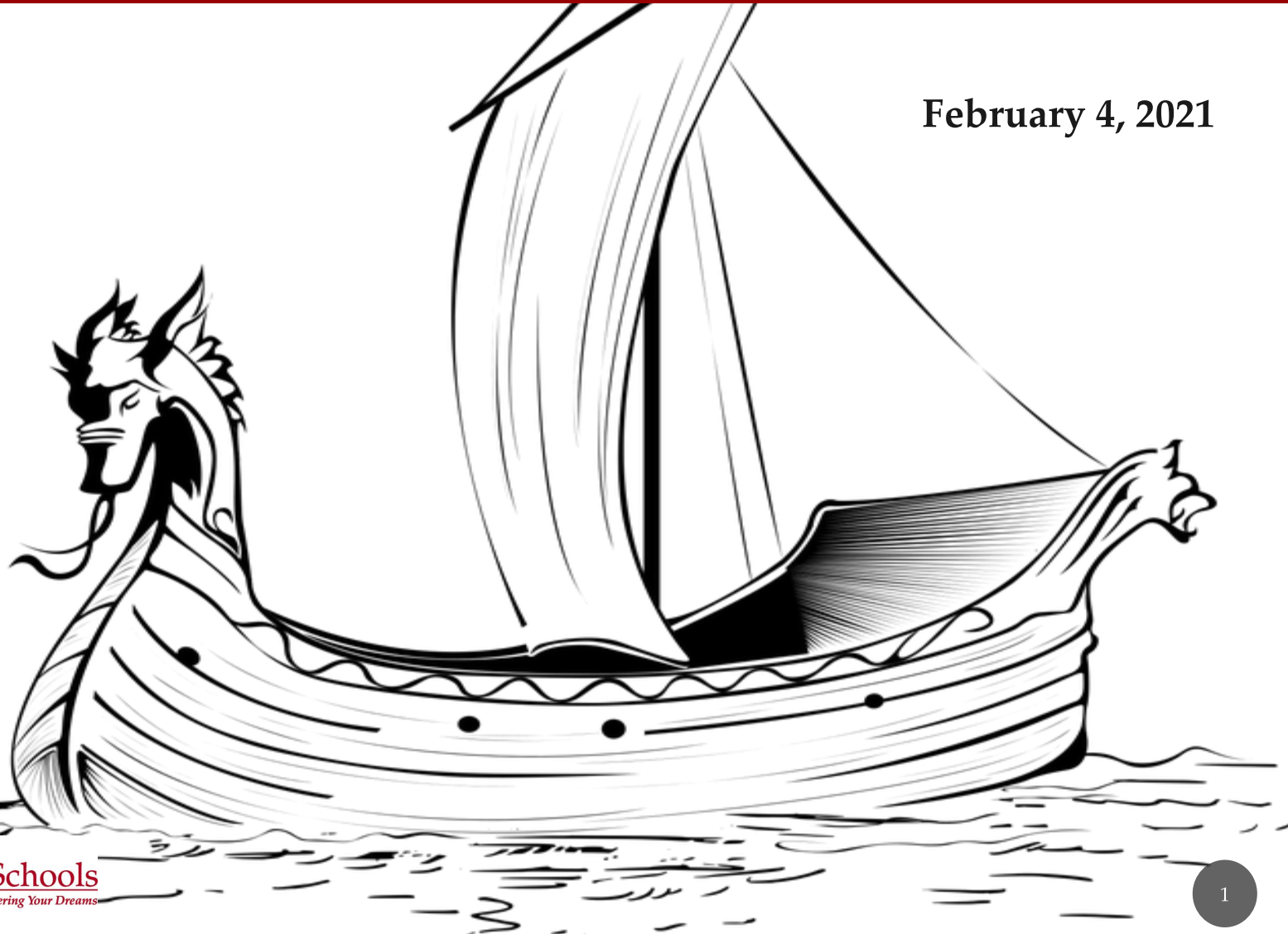


# We are #VikingStrong

## 2021-22 INITIAL BUDGET PRESENTATION

February 4, 2021



# DISTRICT PRIORITIES/GOALS

- **Remain sensitive to the fiscal pressures faced by the residents of the North Shore Community**
- **Stay true to our values: continue the District's Shared Valued Outcomes (SVO's) AND the the Three Pillars of the District's Strategic Plan**
- **Grow forward, using the successes of our reopening and allow the pandemic to inform the work**
- **Commit to the wellness of all students and staff during the school day and after school through strong co-curriculars and athletics**
- **Strengthen Academic support, Social and Emotional Learning and Wellness for all Students**

# DISTRICT PRIORITIES/GOALS

## THREE PILLARS OF THE DISTRICT'S STRATEGIC PLAN

Teaching and Learning  
Equity for All Learners  
Social and Emotional Learning

## THE NORTH SHORE SHARED VALUED OUTCOMES

Which provide opportunities for students to engage as:

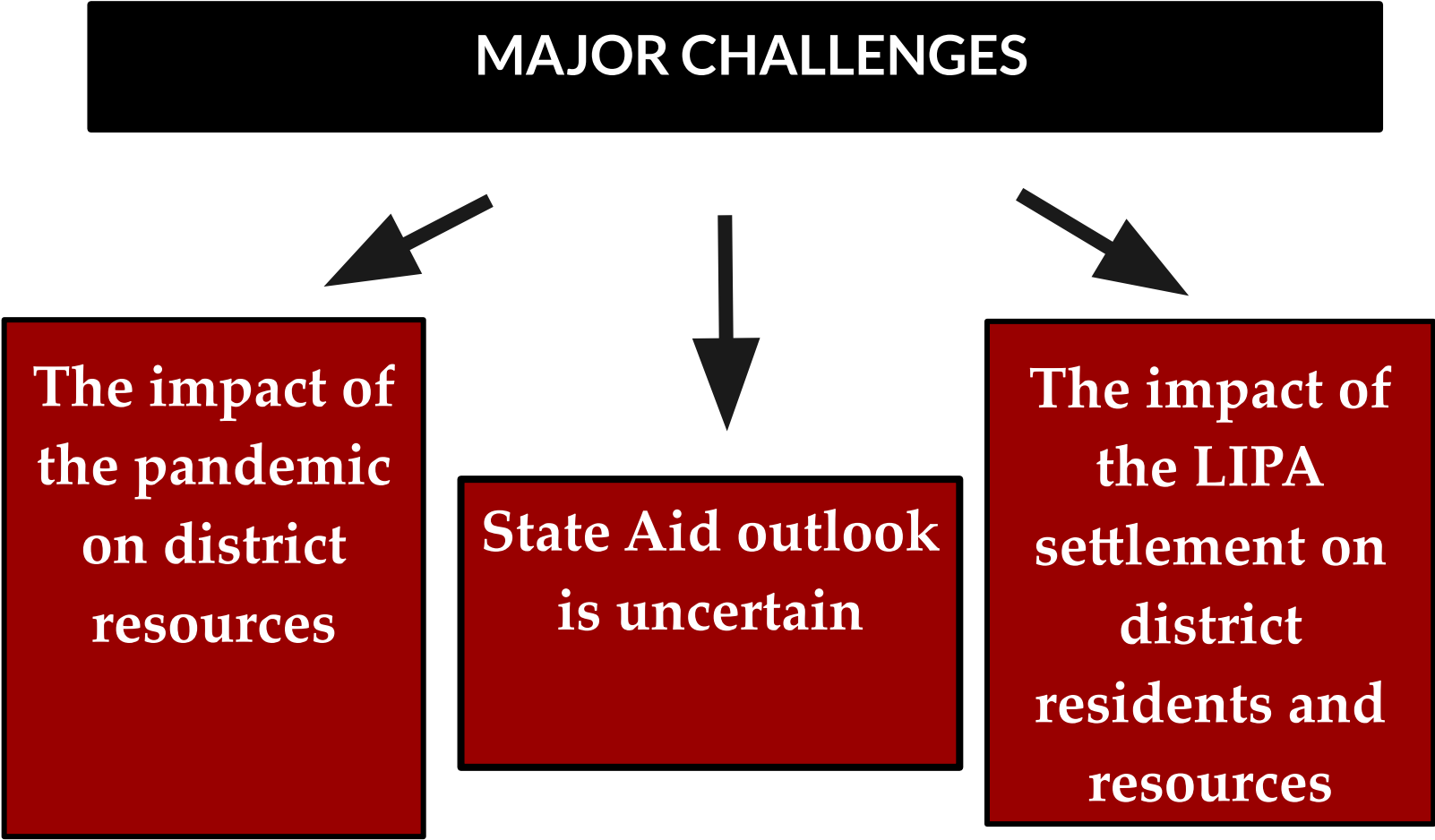
Collaborators  
Communicators  
Thinkers  
Problem Solvers  
Innovators  
Committed Individuals

# DISTRICT PRIORITIES/GOALS

- Provide Professional Development to support new teaching and learning
- Adapt to new ways of teaching and learning-hybrid, in-person and remote instruction and seamlessly pivot between modes
- Provide instructional tools for teachers to teach in modes such as:  
*Mystery Science, Reflex Math, IXL, Think Mathematics, Classkick, Edpuzzle, Peardeck, Screencastify, cwpub online, Delta Math Plus, Educreations Pro, Edulastics Premium, Equatio, Explore Learning Gizmos, StatsMedic, CodeHS, FastForWord Reading, Bookshare, Learning Ally and Go Formative, Boomalang, Q-Talk, Flango, Garbanzo, Propio and Ellevation*
- Increase outdoor learning to keep our students safe
- Provide robust network infrastructure and technology to support in-person, hybrid teaching and learning
- Adopt new ways of maintaining district facilities and infrastructure
- Provide adequate security to ensure the health and safety of students when learning outside

# WHAT ARE THE UNKNOWNNS?

## MAJOR CHALLENGES



```
graph TD; A[MAJOR CHALLENGES] --> B[The impact of the pandemic on district resources]; A --> C[State Aid outlook is uncertain]; A --> D[The impact of the LIPA settlement on district residents and resources];
```

The impact of the pandemic on district resources

State Aid outlook is uncertain

The impact of the LIPA settlement on district residents and resources

# THE BUDGET BUILDING PROCESS

- Superintendent shares District goals and assumptions with the administrative team
- Administrators asked to formulate zero-based budget proposals based upon:
  - Alignment to the District's SVOs and Strategic Plan
  - Tie the initiative to prior years' plans to show the progression in student work
- Incorporate specific planning for in-person, remote and hybrid learning as well as the need to pivot between different learning models. Include plans for before and after school programs
- Additional consideration of needs for scope and sequence adjustments, regression and students' learning loss
- Incorporate authentic learning ideas that have come out of necessity
- Write a narrative to tie together the Strategic Plan, the SVOs and provide a roadmap for the future of each department

## THE BUDGET BUILDING PROCESS-Continued

- Review actual expenditures for the past five years
- Review district's contractual obligations under each labor contract
- Review our health and safety protocols and related facilities needs
- Review trends to project health care and other employee benefit costs
- **Formulate three-in-one budget:**
  1. *"return to normal"*
  2. *"return to normal with modifications"*
  3. *"plan for ongoing changes should the pandemic extend into next year"*

## 2021-22 TOTAL BUDGET AT A GLANCE

### **“Return to Normal” Scenario 1-Pre Pandemic**

<b>2020-21 Approved Budget</b>	<b>2021-22 Proposed Budget</b>	<b>\$ Increase</b>	<b>% Increase</b>
\$110,315,208.77	\$112,171,783.60	\$1,856,574.83	1.683%
<b>Scenario 1 Tax Levy</b>			
91,031,703.77	91,864,174.89	832,471.12	.914%



# 2021-22 TOTAL BUDGET AT A GLANCE Continued

## “New Normal-With Modifications” Scenario 2

2020-21 Approved Budget \$110,315,208.77	2021-22 Proposed Budget \$112,171,783.60	\$ Increase \$1,856,774.83	% Increase 1.683%
Additional Expenses	473,081.35*	473,081.35*	.429%
110,315,208.77	112,644,864.95	2,329,856.18	2.112%
Scenario 2 Tax Levy- “New Normal-With Modification”			
91,031,703.77	92,337,256.24	1,305,552.47	1.434%

### \*Additional Expenses

- \$ 41,500.00 - To support social and emotional learning of students (Same Here Schools, Family and Children Association and LICADD (LI Council on Alcoholism and Drug Dependence)
- \$ 50,000.00 - Counseling for ENL Students. Also provide social and emotional support to students in their targeted language
- \$ 48,706.40 - New .4 FTE MS to support cycle work tolerance and social action
- \$ 71,000.00 - Additional cleaning supplies
- \$120,000.00 - MERV 13 Filters
- \$141,874.95- Security to supervise outdoor learning and district facilities

# 2021-22 TOTAL BUDGET AT A GLANCE

## Continued

### "If Pandemic Extends Into Next Year" Scenario 3

#### Scenario 3-If Pandemic Extends Into Next Year

Scenario 3*	2,601,824.54	2,601,824.54*	
TOTAL	115,246,689.49	4,931,480.72	4.470%

#### Scenario 3 Tax Levy

91,031,703.77	94,939,080.78	3,907,377.01	4.292%**
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\* Additional Expenses should the pandemic extend into 2021-22 - See budget pages 48 and 49

\*\* Exceeds the NYS tax cap limit by 2.858%

# 2021-22 TOTAL BUDGET AT A GLANCE

## THE HYBRID PLAN

1. The 2021-22 Expense Budget outlined below focuses on the “hybrid” Return to Normal with Modifications
2. *The District will continue to monitor the budget, make adjustments, and repurpose resources should the pandemic continue into the 2021-22 school year*

# 2021-22 EXPENDITURE BUDGET AT GLANCE ASSUMING PANDEMIC ENDS BEFORE 7/1/2021

## APPROPRIATIONS

Description	Approved Budget 2020-21	Proposed Budget 2021-22	\$ Change	% Change
General Support	10,344,400.55	10,363,681.21	19,280.66	0.19%
Instruction- <i>Includes Regular and Special Education</i>	65,467,206.41	66,892,642.67	1,425,436.26	2.18%
Pupil Transportation	2,786,441.05	2,711,482.55	(74,958.50)	(2.69%)
Community Service	33,500.00	33,500.00	.00	.00%
Employee Benefits	26,988,111.81	27,666,330.98	678,219.17	2.51%
Debt Service/Tax Anticipation Notes and EPC	4,695,548.95	4,977,227.54	281,678.59	6.00%
<b>Total</b>	<b>110,315,208.77</b>	<b>112,644,864.95</b>	<b>2,329,656.18</b>	<b>2.112%</b>

# THE BUDGET DRIVERS

<b>Total Budget</b>	<b>2020-21 Approved Budget</b>	<b>2021-22 Proposed Budget</b>	<b>\$ Increase</b>	<b>% Increase</b>
	110,315,208.77	112,644,864.95	2,329,656.18	2.112%
<b>Regular Instruction</b>	37,205,298.89	37,896,825.13	691,526.24	1.86%
	<ul style="list-style-type: none"> <li>• \$243,532.00 - Two (2) New FTE for enroll growth elem plus benefits</li> <li>• \$ 64,585.80 - Increase Math AIS from .4FTE to .6FTE Elem</li> <li>• \$73,059.60 - New .6 FTE MS to support targeted instruction in reading for all students</li> <li>• \$35,442.12 - Projected enrollment growth in BOCES Occupational Education Programs</li> <li>• \$24,353.20 - Roll over .2 FTE HS Music Production</li> <li>• \$18,109.00 - .2 FTE HS Advanced Dance</li> <li>• \$25,000.00 - Replacement of Band Instruments year 2 of 5</li> </ul>			

# THE BUDGET DRIVERS-Continued

Total Budget	2020-21 Approved Budget	2021-22 Proposed Budget	\$ Increase	% Increase
	110,315,208.77	112,644,864.95	2,329,656.18	2.112%
Special Education	12,887,557.65	13,504,503.33	616,945.68	4.79%
	\$ 31,470.40 - MS .4 FTE to provide mandated services \$ 121,766.00 - HS 1 FTE (ILC) for cohort of 8th graders moving to 9th grade \$ 35,000.00 - Estimate for 1 TA at GWL \$ 35,000.00 - Estimate for 1:1 Aide for a student at GH \$ 35,000.00 - Estimate for 1:1 Aide for a student at SC			
St. Christopher's	367,544.00	435,990.00	68,446.00	18.62%
	\$ 68,446.00 - Increase from 3 to 4 students <i>(District responsible for up to 6 students per agreement Tyree Center-All costs reimbursed by NYC and district of residence less state aid)</i>			

# THE BUDGET DRIVERS-Continued

<b>Total Budget</b>	<b>2020-21 Approved Budget</b>	<b>2021-22 Proposed Budget</b>	<b>\$ Increase</b>	<b>% Increase</b>
	110,315,208.77	112,644,864.95	2,329,656.18	2.112%
<b>Employee Benefits</b>	26,988,111.81	27,666,330.98	678,219.17	2.51%
	Pension rate increases; projected health insurance rate increase from January to June 2022; projected employer share Social Security January to June 2022			
<b>Debt Service Including Lease Payment EPC-Energy Performance Contract</b>				
	4,695,548.95	4,977,227.54	281,678.59	6.00%
	Net debt service expenditure for 2021-22 including lease payments for new EPC (EPC lease expense to be offset with the savings in future energy costs)			

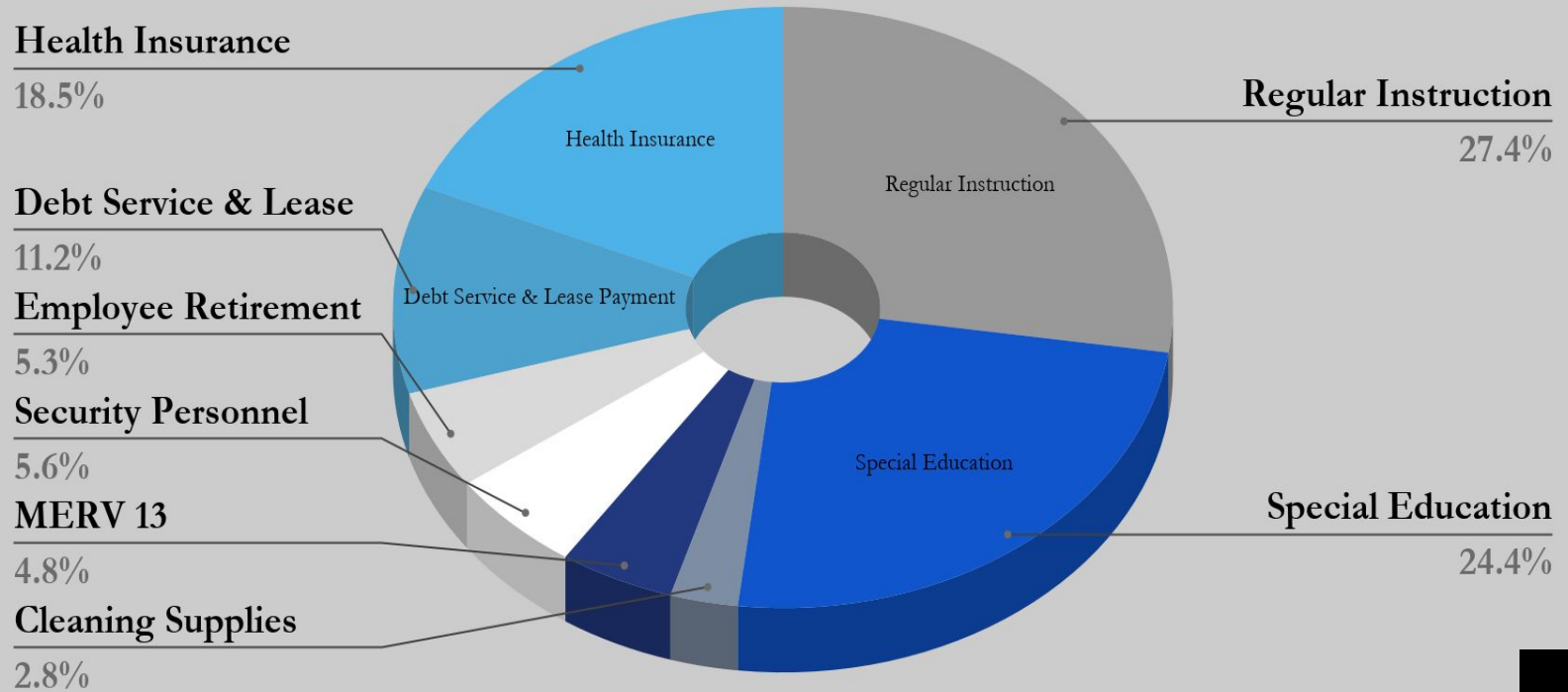
# BUDGET DRIVERS

## ROLL OVER STAFF CONTRACTS

110,315,208.77	112,644,864.95	2,329,656.18	2.112%
2020-21 Salaries	2021-22 Projected Salaries	Dollar Increase	Percentage Increase
63,719,594.38	65,275,787.96	1,556,193.58 <i>(includes new positions noted above)</i>	2.44%
<u>% of Budget Excludes Benefits</u>	<u>% of Budget Excludes Benefits</u>		
<u>57.76%</u>	<u>57.95%</u>		



# 2021-22 MAJOR BUDGET DRIVERS



# 2021-22 TOTAL REVENUES AT A GLANCE

## THE HYBRID PLAN

1. The 2021-22 Revenues outlined below are based on the “hybrid” Return to Normal with Modifications
2. *The January 25, 2021 edition of Newsday reported that Nassau County is close to a settlement with LIPA regarding the Glenwood Landing Power Plant. Revenue from the Glenwood Landing Plant is a key source of funding for the district’s operations, but the district has not been able to obtain all of the financial details of this settlement. The revenue projections below, assume that proceeds from LIPA will remain unchanged. Adjustments will be made upon the receipt of the financial details.*

# 2021-22 REVENUES AT A GLANCE

Total Budget	2020-21 Approved Budget 110,315,208.77	2021-22 Proposed Budget 112,644,864.95	\$ Increase 2,329,656.18	% Increase 2.112%
Split Properties	150,000.00	150,000.00	.00	.00%
PILOT 2 Peaking Stations	1,863,215.74	1,926,969.84	63,754.10)	3.42%
Business PILOT IDA	32,000.00	32,000.00	.00	00%
Former LILCO Properties	7,210,811.42	7,210,811.42	.00	.00%
State Aid	5,322,877.00	5,613,783.00	290,906.00	5.46%
Miscellaneous Revenues	1,862,184.00	1,870,176.45	7,992.45	.04%
FUND BALANCE				
Current Operations	1,068,900.58	1,300,000.00	231,099.42	21.62%
Marcellino/Lavine Grant	73,516.26	300,000.00	226,483.74	308.07%
Closed Tax Certiorari	500,000.00	400,000.00	(100,000.00)	(20.00%)
Interfund Transfer	1,200,000.00	1,250,000.00	50,000.00	4.00%.
Interfund Transfer- <i>Balance From Capital Projects</i>		253,868.00	253,868.00	100.00%
Subtotal Other Revenues	19,283,505.00	20,307,608.71	1,024,103.71	5.31%
<b>Total Tax Levy-<i>Proposed</i></b>	<b>91,031,703.77</b>	<b>92,337,256.24</b>	<b>1,305,552.47</b>	<b>1.434%</b>
<b>Tax Levy Permitted</b>	<b>91,031,703.77</b>	<b>92,337,256.24</b>	<b>1,305,552.47</b>	<b>1.434%</b>
<b>UNDER NYS CAP</b>		<b>(0.00)</b>		

# REVENUES AT A GLANCE

- **Split Properties**: refund of school taxes from Roslyn, Locust Valley and Glen Cove School Districts
- **PILOTs**: two LIPA Peaking Stations on Shore Road; one business Pilot and 24 former LILCO (Long Island Lighting Company) properties removed from the district's tax roll in 2015. *These PILOTs could be impacted in the proposed settlement*
- **State Aid**: estimates based on the Governor's Executive Budget proposal
- **Miscellaneous Revenues**: Adult Education fees, tuition related services, St. Christopher's reimbursement, interest income, refunds, reimbursements and rental of properties
- **Fund Balance**: current year's operations, Marcellino and Lavine Grant, closed Tax Certiorari Reserve and interfund transfer
- **Tax Levy**: school taxes that will be raised to fund the proposed budget



# REVENUE CHALLENGES

- Reduced Interest income
- Inflation factor 1.23% Tax Cap; *maximum allowable under Tax Cap law for North Shore with adjustment is 1.434%; current estimated levy increase 1.434%*
- Continued reduction in assessment and a shift of the tax burden from LIPA to residents
- State Aid-Difficult to predict expense based aids
- Fund Balance-Continued dependence on fund balance and reserves

# THE STATUS OF FUND BALANCE



# PAST AND FUTURE USE OF MARCELLINO AND LAVINE GRANT

## PAST ALLOCATION

Year	Amount
2014-15	169,518.75
2015-16	600,000.00
2016-17	1,000,000.00
2017-18	1,000,000.00
2018-19	800,000.00
2019-20	600,000.00
2020-21	73,516.74

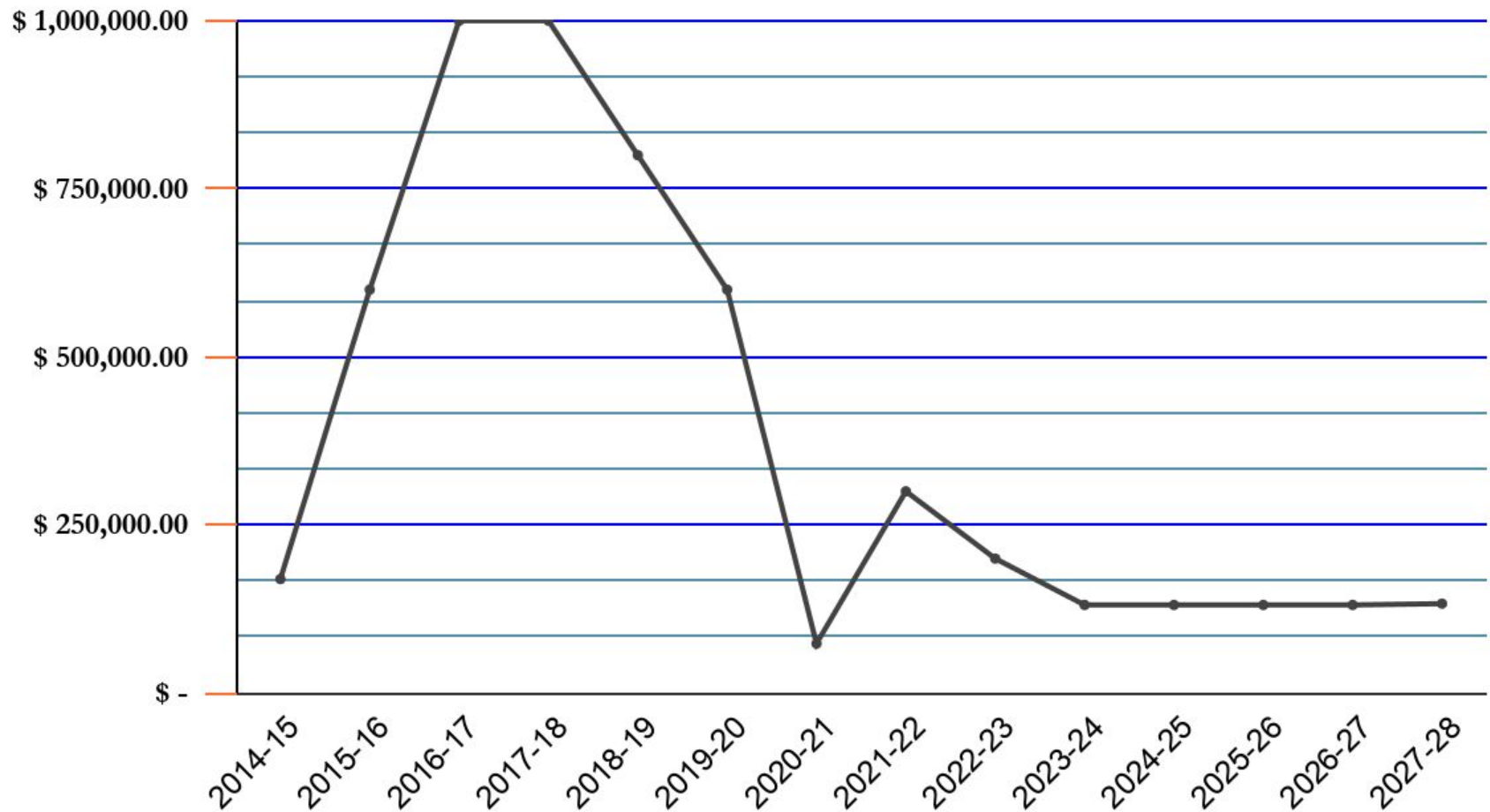
## FUTURE ALLOCATION

Year	Amount
2021-22	300,000.00
2022-23	200,000.00
2023-24	131,000.00
2024-25	131,000.00
2025-26	131,000.00
2026-27	131,000.00
<b>2027-28 Plus Accrued Interest</b>	<b>132,954.74</b>

*Future budget allocation of the Grant will be reviewed on an ongoing basis to ensure structural balance of the district's finances. The Board of Education revised this grant allocation for the 2020-21 budget to extend it one more year into the 2027-28 school year.*

# REVISED ALLOCATION OF GRANT

## Revised Allocation of Special Legislative Grant Marcellino/Lavine





## PROPOSED AND FUTURE ALLOCATION OF FUNDS - TAX CERTIORARI RESERVE (LIQUIDATED)

### PAST ALLOCATION

Year	Amount
2018-19-Allocated	350,000.00
2019-20-Allocated	500,000.00
2020-21-Allocated	500,000.00

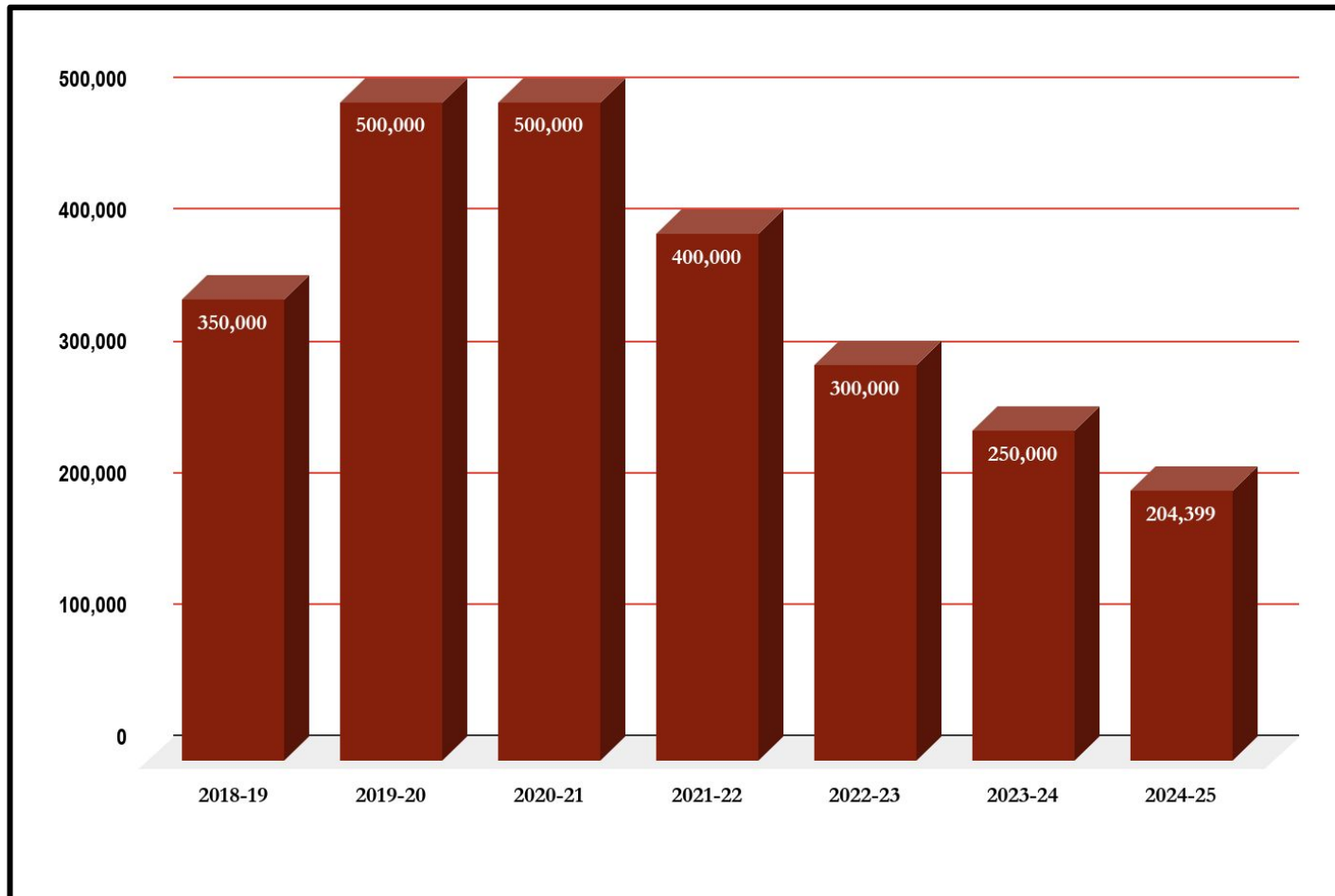
### FUTURE ALLOCATION

Year	Amount
2021-22	400,000.00
2022-23	300,000.00
2023-24	250,000.00
2024-25 Plus Accrued Interest	204,398.53

*Future budget allocations of the funds previously held in the District's Tax Certiorari Reserve will be reviewed on an ongoing basis to ensure structural balance of the district's finances.*

# TAX CERTIORARI RESERVE

## Allocation of Tax Certiorari Reserve



# TAX LEVY AT A GLANCE

2018-19 Total Levy	2019-20 Total Levy	2020-21 Total Levy	Proposed 2021-22 Total Levy
86,086,545.69	88,350,729.79	91,031,703.77	92,337,256.24*
% Change from Prior Year	% Change from Prior Year	% Change from Prior Year	% Change from Prior Year
1.89%	2.63%	3.03%	1.434%*

\*The proposed 2021-22 Levy assumes that the revenues from LIPA will remain unchanged

# HOW IS THE LEVY DISTRIBUTED?

	2018-19 Total Levy	2019-20 Total Levy	2020-21 Total Levy	Proposed 2021-22 Total Levy
	86,086,545.69	88,350,729.79	91,031,703.77	92,337,256.24*
<u><b>CLASS 1</b></u> Single Family Homes	72.210%	72.433%	72.556%	<b>72.556%*</b>
<u><b>CLASS 2</b></u> Coops and Condos	1.475%	1.507%	1.366%	<b>1.366%*</b>
<u><b>CLASS 3</b></u> Utilities	19.876%	20.032%	20.077%	<b>20.077%*</b>
<u><b>CLASS 4</b></u> Business and Commercial	6.439%	6.028%	6.001%	<b>6.001%*</b>

\*Class share of the levy is determined by Nassau County in October every year (this is 2020-21 data)

\*Both the total levy and class share of the levy are contingent upon the settlement with LIPA

# IMPACT ON HOMEOWNERS IN THE NORTH SHORE SCHOOL DISTRICT

Home Value 2020-21	500,000	750,000	1,000,000	1,500,000
<u>Assessed Value</u>	500*	750*	1,000*	1,500*
<u>2020-21 School Taxes Before STAR</u>	10,415.54	15,623.03	20,831.07	31,246.61
PROPOSED				
<u>2021-22 School Taxes Before STAR</u>	10,564.20	15,847.37	21,129.83	31,694.75
<u>Difference</u>	148.66	224.34	298.76	448.14

*\*Assessed values determined by Nassau County*



# REFERENDUM # 2

## **ESTABLISHMENT OF A NEW CAPITAL RESERVE TO MAINTAIN THE DISTRICT'S INFRASTRUCTURE INCLUDING:**

**Replacement of track and turf fields at the end of their useful lives in 2025**

**Overhaul fields district-wide including baseball and softball**

**Identify and install lighting on playing fields**

**Install bleachers and folding partitions**

**Renovate gyms and install wellness centers**

**Refurbish and install new dugouts**

**Fencing around playgrounds**

**Provide storage for equipment**

**Refurbish existing garage storage and provide new bathrooms where needed**